rtv media group Sandra Grundner & Tanja Pfisterer-Lang

European Rotogravure Association – Annual Meeting 2020 October, 6<sup>th</sup> 2020

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Agenda

Introduction Mrs. Sandra Grundner & Mrs. Tanja Pfisterer-Lang

rtv media group and its product portfolio

Successful business transformation in view of changing market dynamics

#### **Introduction – Sandra Grundner**



#### Sandra Grundner Chief Revenue Officer & Chief Marketing Officer, rtv media group

1993 – 2002	Degree (Diplom) at the Fernuniversität Hagen
1991 – 2009	Various Positions including at the Management of Advertisement Sales, Süddeutsche Zeitung
2009 – 2012	General Manager, Axel Springer
2012 – today	Various Positions, currently CRO/CMO as well as member of the management team, rtv media group

#### **Introduction – Tanja Pfisterer-Lang**



#### Tanja Pfisterer-Lang Chief Sales Officer, rtv media group

2001 – 2005	Degree (Diplom) at the University of Applied Sciences Mainz
1994 – 1998	Advertisement Sales, Hoppenstedt
1998 – 2014	Various positions including Deputy Head of Advertising and Head of Key Account Management, Springer Nature
2015 – 2016	Project Manager Business Development, Publishing House Versicherungswirtschaft
2016 – 2019	Sales Manager Media Sales, Heilbronner Stimme
2009 – today	CEO, Pfisterer-Lang Beratung (Coaching, Training, Mediation)
2019 – today	CSO and member of the management team, rtv media group



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#### **The rtv media group** Part of the global media, service and education company Bertelsmann

BERTELSMANN  $\bigcirc$ > 126,000 18.0 Mrd. Euro Active in **> 50** Countries **Employees** Revenue arvato Penguin Random Bertelsmann Bertelsmann B Bertelsmann Investments BMG **Education Group Printing Group** BERTELSMANN GROUP House rtv media group **ca.** 100 9 Nürnberg

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#### **rtv media group** The solution providers for advertising customers and media companies

rtv media group GmbH is one of the leading media companies for strategic development, editorial creation, distribution and marketing of media solutions.

#### **Our Expertise:**

- TV & Entertainment
- Media & Culture
- Health
- Best Ager Content

Location: Nürnberg Employees: ca. 100 Founded: 1961 **"The Creators"** Complete in-house production of our magazines









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#### **rtv media group** Experts for successful publishing

#### Our main prodct in the past...



rtv - the innovation:

Video

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magazine solution for newspaper publishers & advertising customers

#### It used to be: "One product fits all"



- rtv, Neckermann, IKEA and OTTO, used to have highly standardized products
- These standardized products usually had a high number of printed copies
- Gravure printing as the efficient way of production

# Transformational process of the rtv media group

From a single product to a diversified portfolio





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 One product – high circulation numbers

- Gravure printing

rtv still exists as the core product of rtv media group.

New products with individual target groups and smaller circulations.

The printing process had to be adjusted to multiple, smaller circulations in order to continue to produce efficiently.

#### Where classic models fail...



**Prince Charles** 

**Sociodemographics** 

1948 Birth Year Male Sex England Origin Married Marital status Two Children Wealthy Assets Famous Publicity Yes Pets

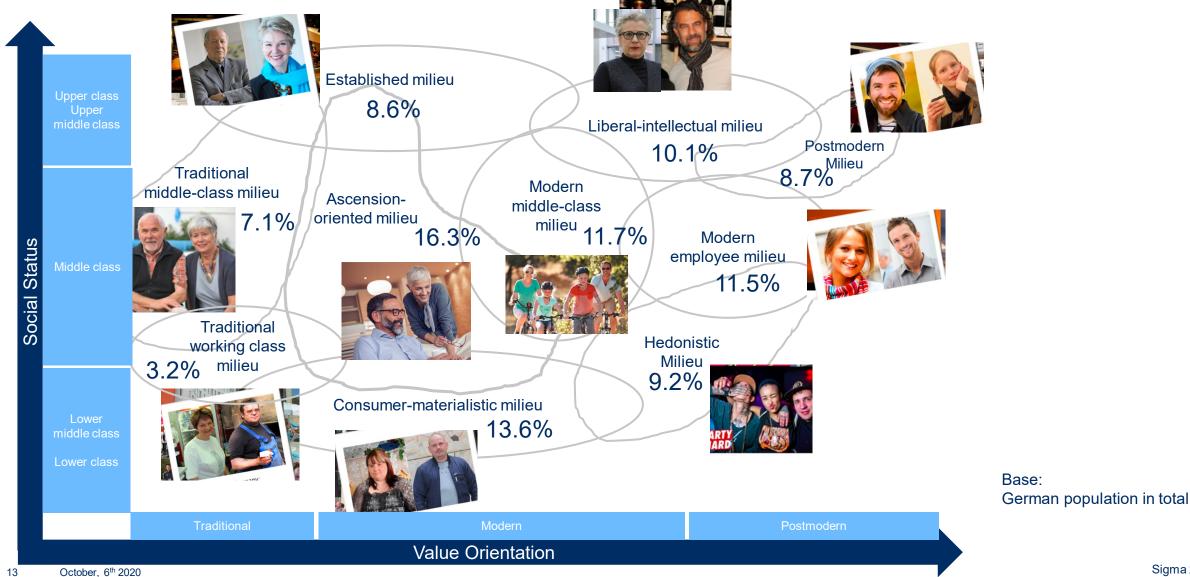


Ozzy Osbourne

 $\rightarrow$  Sociodemographic twins, but hardly the same hobbies, values or product interests



#### **SIGMA** Milieus



Sigma 2020

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#### **Demography and Combination Packages** We have the right target group for YOUR product.

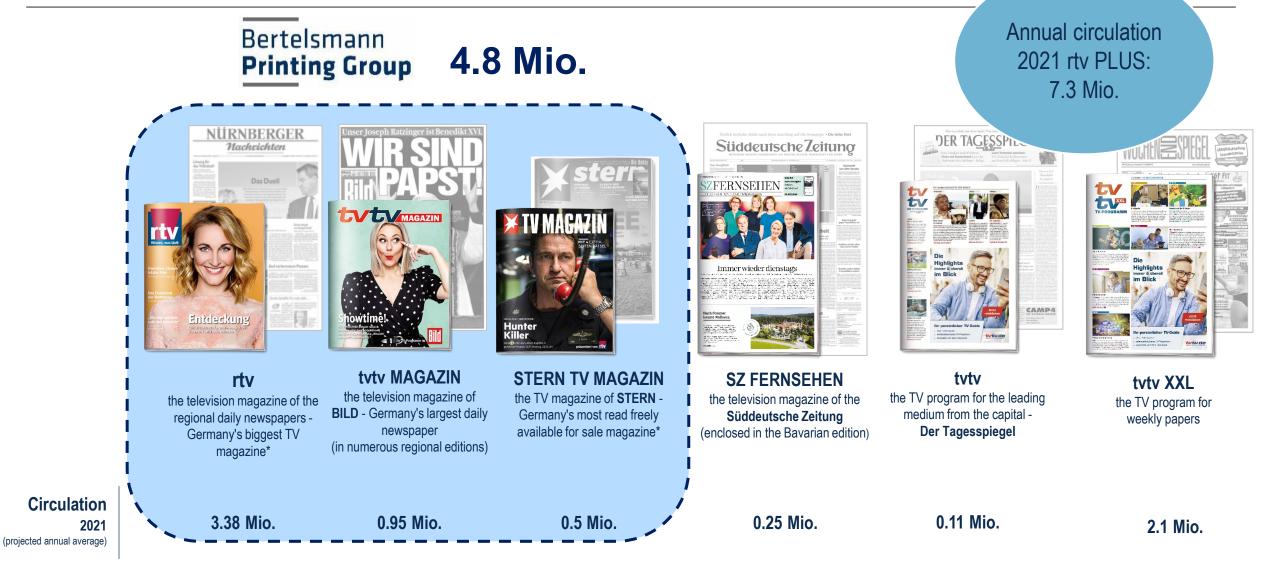
Demography	rtv	Bild	WOCHEN- BLÄTTER	Süddeutsche Zeitung	DER TAGESSPIEGEL	<b>stern</b>	
Male / Female	43 % / 57 %	66 % / 34 %	40 % / 60 %	57 % / 43 %	48% / 52 %	58 % / 42 %	
Average Age	61 years	50 years	54 years	48 years	46 years	51 years	
Occupation	40 % employed 53 % Pensioner	65 % employed 26 % Pensioner	55 % employed 39 % Pensioner	75 % employed 17 % Pensioner	64 % employed 18 % Pensioner	64 % employed 25 % Pensioner	
Average household net income	2,942 €	2,572 €	2,925 €	4,025 €	3,338 €	3,377 €	
Our Combination Packages	rtv	tvtv MAGAZIN	tvtvXXL	SZ FERNSEHEN	<b>tvtv</b> im Tagesspiegel	STERN TV MAGAZIN	
	rtv PLUS (Circulation Q2/2020 – 5,917,007 Copies)						
	rtv R	eichweiten-Combi (5,034,502)		rtv Premium Brand-Combi (882,505)			
		tvtv-Combi	(1,592,272)				
			Wochenblatt-Combi	(1,042,524)			

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14 October, 6<sup>th</sup> 2020 Source: b4p 2019 III; data from tvtv XXL / "Wochenblätter" based on "Anzeigenblatt readers" in b4p; data for other titles based on the respective carrier titles: STERN (STERN TV MAGAZINE), BILD Deutschland Gesamt (tvtv MAGAZINE), Süddeutsche Zeitung (SZ FERNSEHEN) and Tagesspiegel (tvtv im Tagesspiegel)

#### **New ways for your PLUS of reach** rtv PLUS: national coverage, top target groups.

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#### Nowadays, individuality is key



- The new standard: several, smaller sub-target-groups
- Expanding product portfolio with products for the specific interests of these smaller subtarget-groups
- Gravure printing not the most efficient option for printing partly-individualized products anymore



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#### **Future challenges** Meeting current market needs with traditional printing methods



- Continuing growth of the number of the sub-target-groups.

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- Ongoing demand for print products with smaller partial circulations (less than 100k or 50k).
- Printing needs to become very flexible and faster in order to be able to implement the topicality and combination of standardized & partly-individualized contents/pages within a product.
- In addition, special products / special forms of advertising must be produced and processed at low cost to efficiently address sub-target-groups for advertising customers.

How can gravure printing companies support us, so that in the future we can still be able to produce our products efficiently?

# Thank you for your attention!